# **WORK PROGRAM**

# **FY 2007**

June 2006

# Division of Planning STATEWIDE PLANNING PROGRAM

Rhode Island Department of Administration One Capitol Hill Providence, RI 02908-5870

#### **PREFACE**

Each year, the Statewide Planning Program prepares a work program for the coming fiscal year. The purposes are to identify planning activities that address issues facing the state, and to organize the staff and funding needed to conduct these activities. The program serves as a basis for federal planning grant applications.

The work program is reviewed by the State Planning Council. On June 8, 2006 the Council approved this Work Program as the Unified Planning Work Program for transportation planning pursuant to federal regulations. Approval of the Unified Planning Work Program by the Federal Highway and Transit Administrations was provided on June 29, 2006 (see Exhibit 1- last page).

This Work Program addresses those tasks anticipated to be funded by federal tansportation agencies and others that comprise a comprehensive, and continuing planning process. It accounts for the activities of both the Statewide Planning and Strategic Planning units of the Division of Planning and includes an introduction, with a discussion of the context for state planning; a discussion of performance standards for the current year and those proposed for next fiscal year, a list of the activities or tasks that are proposed for the state fiscal year beginning July 1, 2006; and presentation of the staff and financial resources required to carry out these tasks.

The Work Program was prepared by George W. Johnson, Assistant Chief, and James A. Andrade, Principal Systems Analyst. Typing and graphics were done by Kim A. Gelfuso, Information Services Technician II.

The program is tentative, pending decisions on state appropriations, federal grants, and other matters. Consequently, adjustments will be made from time to time as these decisions are made.

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#### PART ONE: INTRODUCTION

#### MISSION OF THE STATEWIDE PLANNING PROGRAM

The Statewide Planning Program, Department of Administration, is charged with preparing and maintaining plans for the physical, economic, and social development of the state; encouraging their implementation; and coordinating the actions of state, local, and federal agencies and private individuals within the framework of the state's development goals and policies. This basic charge is established by Sections 42-11-10 and 12 of the *General Laws*.

Further responsibilities are specified by other statutes. For example, planning consistency reviews are required for Economic Development Corporation projects, energy facility siting, solid waste facility siting, and local comprehensive plans. The agency serves on numerous boards and commissions. Federal law also assigns roles to the Program. The State Planning Council is designated as the single, statewide Metropolitan Planning Organization for transportation planning and as the Comprehensive Economic Development Strategy Committee for economic development planning.

#### **ORGANIZATION**

Statewide Planning is one of four subprograms of the Division of Planning (see charts following) that also includes Strategic Planning, Housing and Community Development and Local Government Assistance. Strategic Planning is involved in all major interest areas using policy analysis and the planning process to prepare issue briefs and strategic plans that address current topics of special interest. Housing and Community Development provides staff support to the programs of the Housing Resources Commission and administers the Small Cities Community Development Block Grant Program. Local Government Assistance monitors programs of interest to municipal government.

The Statewide Planning Program is comprised of the State Planning Council, its advisory committees, and the staff within the Department of Administration. The Director of Administration chairs the Council, and the staff chief serves as secretary.

The State Planning Council is comprised of the Governor, four state officials (one from the Governor's staff and three from the Department of Administration), the Chair of the Housing Resources Commission, the President and the Executive Director of the League of Cities and Towns and three local officials, a representative of a community development organization, two environmental advocates and four public members. Federal officials serve as advisory members. The Council adopts all elements of the State Guide Plan, advises the Governor on planning matters, and is required to approve or comment on numerous project and program proposals.

A permanent advisory committee (the Technical Committee) is created by statute. The Council appoints special committees as required to assist it in its work.

The Statewide Planning staff is part of the Department of Administration and reports to the Associate Director of Planning. The planning staff is organized into two units and four functional sections and a planning information support section. Support staff provide computer systems, word-processing, and secretarial services.

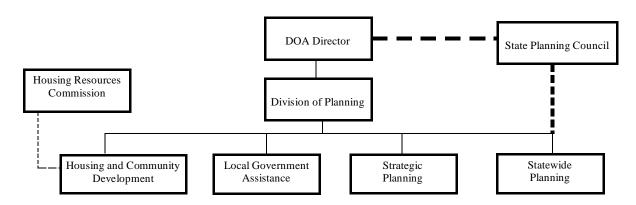
### THE CONTEXT FOR PLANNING

### **Governmental structure**

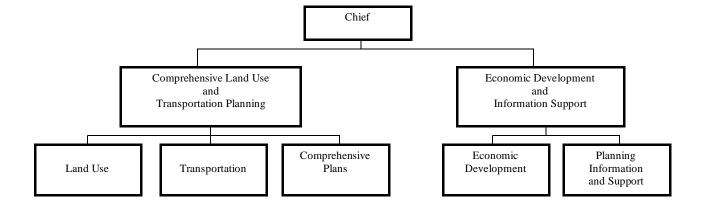
State planning in Rhode Island is shaped by the relatively simple government structure. Two levels of government operate here -- state and local. The local level consists of 39 cities and towns and one Indian tribe (in addition to special-purpose units such as water and fire districts). County, regional or metropolitan government does not exist.

As a result, the state planning office has functions that, elsewhere in the country, would be spread among state, regional, county, and metropolitan planning agencies. Intergovernmental coordination within the state involves only the cities and towns.

### **DOA Division of Planning**



#### Statewide Planning Program



### **Planning databases**

A fundamental activity of statewide planning is to maintain a socioeconomic database that can be used as a common basis for all kinds of planning, by the public and private sectors. Projections are prepared for population, employment, and other key factors in the state's development. Census data and an extensive housing database are maintained and distributed. The Program also manages the State Data Center, which distributes the latest Census information to a system of state affiliates.

A geographic database is also essential for planning, both physical and social. The Rhode Island Geographic Information System has one of the most extensive statewide databases in the country, with over 100 datasets covering natural resources, demographics, infrastructure, and other information. This information is augmented by the addition of historical aerial photography in digital format.

#### **Creation of a State Guide Plan**

A State Guide Plan has been steadily built up over the past three decades, presently consisting of 29 elements in functional areas such as land use, transportation, economic development, water supply, recreation, and open space. More than half of the elements have been adopted or updated within the last decade. The Guide Plan provides some degree of permanent policy direction for the state's future development.

Now, the need is to update basic elements such as the land use. Recent updates have included recreation and open space, transportation, energy, economic development and industrial land use. In addition, the Growth Planning Council has recommended a growth centers approach to implementing many of the growth policies contained in these elements of the Guide Plan.

### Land use planning

Physical development planning centers on land use planning. Rhode Island adopted land use plans in 1975 and 1989, which dealt with issues of urban growth. In 1988 legislation was enacted requiring local comprehensive plans to be prepared, addressing these issues. Since then, the state's emphasis has been on reviewing and approving the local plans and on providing modern growth management tools for local government. New enabling acts for zoning and land development/subdivision review were passed in the early 1990s.

The question remains whether land use is being adequately managed. From 1970 to 1995, the portion of Rhode Island's land area in "developed" uses increased from 21 to 30 percent. State population is not growing much overall (~5 percent from 1990 to 2000). But some towns in the western and southern rural parts of Rhode Island are projected to have increases of more than 40 percent during this period, threatening their capacity to provide services, protect resources, and preserve a sense of community. Buildout of the Quonset-Davisville Port and Commerce Park would add 21,400 jobs in North Kingstown by 2020. Meanwhile, the state's older cities are experiencing population loss, eroding tax bases, and increasing costs for public services.

A broad-based coalition, Grow Smart Rhode Island, is working to address urban sprawl. Statewide Planning is participating in the effort and has undertaken a complete update of the State Guide Plan's Land Use Element. Following adoption in mid-2006, it will continue to work with Grow Smart and local planners on growth issues and to support implementation of the recommendations of the new Land Use Plan, including a strategic state investment policy..

### **Economic development strategy**

Economic development planning is important to achieve the state's goals of maintaining employment levels and a healthy mix of industry. Rhode Island's unemployment rate continues to be one of the highest in New England, although it improved last year. Manufacturing employment, while making a modest recovery, has been replaced by services as the major employment sector. Rhode Island has adjusted to this "new economy" by initiating programs to improve the state's business climate and competitive position.

Long-range economic development planning contributes to these strategies by ensuring that physical and programmatic elements are in place to accommodate economic growth. The State Guide Plan's Economic Polices and Plan and Industrial Land Use Plan are used to measure current and planned programs against long-term needs and policies, and as the base to develop annual priority lists of infrastructure projects for federal economic development assistance. This planning capacity also assists in the implementation of strategies for industry clusters and assisting local officials in making their economies disaster resistant.

#### **Transportation planning**

The state's largest capital investments are made in transportation; it is critical to economic development; and residents depend on it. Transportation affects air quality, public health and the natural environment, and is affected by, land use patterns. For these reasons, it is an important focus of Statewide Planning.

In addition, Rhode Island's transportation investment consists mainly of the federal-aid program (matched with state bonds), and federal law requires that it be supported by planning. The State Planning Council has been designated as the single, statewide Metropolitan Planning Organization for transportation planning. The basic requirements are to prepare a long range (20-year) transportation plan, to approve a short-range Transportation Improvement Program (TIP) supporting the long-range plan, and to maintain a continuing transportation planning process, with public involvement.

A new federal highway authorization act —the Safe-Accountable Flexible Efficient Transportation — A Legacy for Users Act-- was adopted by Congress in 2005. This Act continues the basic continues planning and programming requirements for metropolitan areas and states, but synchronizes plan and program updates on a four year cycle. The new Act will increase federal funds available, but federal and state resources continue to fall- short of addressing the state's long-term ground transportation needs. While Rhode Island has responded by employing some innovative financing techniques, resource concerns will continue in the future. While attempting to address our most pressing transportation issues we must continue to insure that limited resources are distributed equitably amongst socioeconomic groups.

As recent Ground Transportation Plans have instituted a new policy of "Fix It First" the most current edition of this State Guide Plan element established travel corridors as the new basis for examination of our transportation systems. Initiating this new approach has involved engaging local and regional officials and the public in developing comprehensive solutions to circulation and mobility issues. Engaging regional organizations, non-profit groups, and cities and towns in locally-sponsored transportation planning via corridor and planning challenge pass through grants is one approach Statewide Planning is piloting to support implementation of collaborative solutions to transportation issues.

### **Housing Plans**

The housing affordability crisis has focused new attention on the use of land management as obstacles to the provision of an adequate supply of safe and affordable housing. The Comprehensive Housing Production and Rehabilitation Act required a number of communities to prepare and adopt affordable housing plans as part of their local comprehensive plans. These plans outline strategies that communities will employ to accommodate low and moderate-income housing. These 29 plans were reviewed as part of the local comprehensive planning process and approved by the State as consistent with other major Guide Plan elements such as land use and transportation. In addition, in accordance with the 2004 legislation, the State Planning Council has adopted a five-year strategic plan for housing production as prepared and recommended by the Housing Resources Commission. This new strategic plan outlines a number of initiatives to promote housing production and improve housing affordability, and includes development guidelines to address higher density housing options. Priority planning activities include continued technical assistance to municipalities to facilitate implementation of local plans, and development of GIS –based mapping of areas of the state suitable for higher density development, as mandated by the 2004 Housing Act.

### **Water Supply Planning**

The increasing demand for water, coupled with an approaching limited availability and declining water quality, has made the planning and management of water resources a priority. It is *conservatively* assumed that the per capita water demand will remain close to 2000 levels until 2025. Much of the state's recent development has taken place in areas that lack water supply infrastructure. It is uncertain if we can sustain the current land use trends with a sufficient quantity and quality of water. In the past, problems of water supply could be solved by digging another well or by building another reservoir. While still applicable in certain situations, these solutions no longer offer long-term remedies in and of themselves. Future demands will have to be met either by developing additional water supplies or through increased efficiency in water use, or a combination of both. Cost-effective projects such as water reclamation and reuse can augment local water resources and reduce demands on existing supplies.

State Guide Plan Elements 721 through 724 provide a policy framework for water resource planning to ensure that there will be a water supply adequate to support existing uses and future growth. Consolidation and updating of key data and projections of these elements is needed to provide a current source of guidance on water supply concerns. The R.I. Water Resources Board is in the process of completing a comprehensive statewide inventory of surface water and groundwater resources currently existing, used, or available to support future uses in nine watersheds, and is doing detailed modeling studies in several others. These studies will provide important data that can be used to update the findings and recommendations of the *Water Supply Plan for Rhode Island*, State Guide Plan Element 722.

Water quantity and quality issues will also have to be examined within future water supply management plans and local comprehensive plans in order that Rhode Island embrace a new century of water management featuring an ethic of efficient water use and balanced land uses that are able to sustain the region's economy, culture, and environment.

### **Local Comprehensive Plans**

Under the 1988 Comprehensive Planning and Land Use Regulation Act, Statewide Planning is responsible for the initial approval of local comprehensive plans as well as amendments and updates. This requires close coordination with both the communities and those state agencies that comment upon these plans. The required five-year updates have become more important as the remaining few

communities received their initial approval. As described earlier, thehe 2004 Housing Act prompted 29 communities to amend their plans to include an affordable housing plan as part of their housing element. Staff also provides limited training and technical assistance to community boards and commissions. As more communities attempt to address growth pressures, the need for this type of assistance increases and we are encouraged by the efforts of a coalition organized by Grow Smart RI and we intend to support the continuation of this program.

### Policy analysis

New issues can emerge at any time which require development of a state response or policy. When called upon by the Governor's office, the Statewide Planning staff is prepared to offer short-term planning support as we have in the past on topics ranging from water resources policy, welfare to work or small area master planning. Affordable housing, development of drought management policy and protocols for other water emergencies and participation in homeland security exercises are recent examples of this response.

#### PART TWO: PERFORMANCE MEASURES

#### Performance Measures FY 2006

The FY 2006 work program contains a set of "outcome" performance measures to serve as benchmarks for determining the extent to which significant objectives have been achieved. Outcome measures are established to quantify activity deemed central to the agency's mission. They are characterized by demonstrable results and set in measurable terms denoting action; phrasing such as documents and reports published, conferences held, guide plans adopted.

They do not address routine agency activity. For example, significant staff time is expended in staffing numerous committees, conducting consistency reviews, providing data support and information, supplying graphics, responding to urgent requests for information, and providing routine planning assistance to other agencies and local governments. That is not to say such activities are unimportant, to the contrary they are critical to the success of the agency. But they are not accounted for in performance terms, because, while they are ongoing core activities that make up the agency's mission, quantification of such activities would not provide a measure of how well the organization is accomplishing its mission.

Performance measures are listed in the same order that tasks are presented in the FY 2006 Work Program. A quantifiable assessment of the outcomes achieved follows the listing.

MEASURE OUTCOME\*

### **State Guide Plan Priority Tasks**

> Guide Plan Overview

• Update Guide Plan Overview Initiated

> Draft Guide Plan Updates

Land Use Policies and Plan
 State Housing Strategy
 Solid Waste Management Plan
 Airport Systems Plan
 Rivers Plan
 Water Policies and Plan
 Initiated
 Initiated
 Initiated

► Local Comprehensive Plans

1 Initial Review
 1 Complete

7 Five-year Updates
 6 Plan amendments
 2 Complete (1 Pending)
 28 Complete (3 Pending)

#### **State Guide Plan Support and Implementation**

#### ➤ Land Use

Initiate stakeholder review of Comprehensive Planning and
 Land Use Regulation Act
 Update land cover data from 2003 air photos

Initiated

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• Prepare update to *Comprehensive Economic Development* (CEDS)

Complete Strategy

### Housing Plan

• Update *Housing Database* 

 Provide technical assistance for implementation of local affordable housing plans No Activity Complete

• Develop GIS coverage of sites suitable for affordable housing. Initiated

### > Transportation Planning

• Complete and adopt FY 2006-2007 Transportation Improvement

• Complete Technical Paper documentation of state travel demand

• Complete Technical Paper on freight planning needs.

Complete Program

Pending forecast model

Pending

### **Planning Coordination**

### ➤ Local Planning Assistance

 Update Handbook 7, State Enabling Acts Relating to Land Use and Planning No Activity

• Update Handbook 16, *Handbook on the Local Comprehensive Plan* 

No Activity

SUMMARY OF OUTCOMES	# of TASKS	<u>PERCENT</u>
Complete	3	17
Pending	3	17
Initiated	7	39
No Activity	4	23
Comprehensive Plans:		
1Initial certifications	1 Complete/Pending	63
7 Five-year updates	3 Complete/Pending	43
6 Plan amendments	31 Complete/Pending	516

<sup>\*</sup>Complete: task complete as of May 1, 2006

<sup>\*</sup>Pending: task anticipated to be completed in FY 2006

<sup>\*</sup>Initiated: task initiated in FY 2006 will carry over to FY 2007

<sup>\*</sup>No Activity: no activity anticipated on this task in FY 2006

### **Performance Measures FY 2007**

The following performance measures are presented in keeping with activities initiated in FY 2006 and those proposed for FY 2007 as outlined in Part Three of this Work Program.

### **State Guide Plan Priority Tasks**

- ➤ Guide Plan Overview
  - Update Guide Plan Overview
- > Draft Guide Plan Updates
  - Solid Waste Management Plan
  - Rivers Plan
  - Airport Systems Plan
  - Economic Development Policies and Plan
  - Energy Plan
  - Water Policies and Plan
  - Surface Transportation Plan
- ➤ Local Comprehensive Plans
  - 1 Initial Review
  - 10 Five-year Updates
  - 6 Plan amendments

### **State Guide Plan Support and Implementation**

#### ➤ Land Use

- Develop performance measures for Land Use 2025
- Implement and coordinate State investment strategy
- Initiate stakeholder review of Comprehensive Planning and Land Use Regulation Act
- Coordinate technical assistance to implement Growth Centers recommendations
- Update land cover data from 2003 air photos
- Economic Development Policies and Plan
  - Prepare update to Comprehensive Economic Development Strategy (CEDS)
- ➤ Housing Strategy
  - Provide technical assistance for implementation of local affordable housing plans and Housing Strategy
  - Develop GIS coverage of sites suitable for affordable housing.
- > Transportation Planning
  - Review and update Freight Rail and Waterborne Transportation Plans
  - Revise public participation plan in accord with requirements of SAFETEALU
  - Amend FFY 2006-2007 TIP to include FFY 2008.
  - Monitor corridor planning and planning challenge grant activity.

### **Planning Coordination**

- ➤ Local Planning Assistance
  - Update Handbook 7, State Enabling Acts Relating to Land Use and Planning
  - Update Handbook 16, Handbook on the Local Comprehensive Plan
- > Safe Routes to School Program
  - Complete initial round of project solicitation and selection.

### **PART THREE: ACTIVITIES**

#### STATE GUIDE PLAN PRIORITY PLANNING TASKS

#### **State Guide Plan Summary**

Task 0201

Update the State Guide Plan Overview as necessary and reprint. Engage public and private partners in the distribution process. Continue refinement and distribution of *Guide to Development of State Guide Plan Elements*.

Energy Plan Task 1804

Update the State Energy Plan in accord with proposed State energy legislation requiring adoption of siting guidelines for renewable energy facilities.

### **Rivers Policy and Plan**

**Task 1805** 

Work with the Rivers Council to update the Rivers Policies and Classification Plan.

### Water Supply Policies and Plan

**Task 1812** 

Complete the consolidation of the following four elements into one guide plan element that serves as the comprehensive water policy document of the State Guide Plan:

- 721- Water Supply Policies
- 722- Water Supply Plan
- 723- Water Emergency Response Plan
- 724- RI Drought Management Plan

Incorporate the water allocation plan under development by the Water Resources Board with the consolidated Guide Plan element...

### **Economic Development Policies and Plan**

**Task 2101** 

Revise the *Economic Development Policies and Plan*, which was last revised in 2000. Update economic analyses, and re-examine objectives and policies in light of initiatives taken by the U.S. Economic Development Administration, the R.I. Economic Development Corporation, the Economic Policy Council, the Governor's Growth Planning Council, and the Housing Resources Commission. Draw on resources inside and outside these agencies, and conduct independent research as needed. Provide for Technical Committee and State Planning Council review of drafts, conduct the public review process, and adopt the plan as a revision of a standing State Guide Plan element.

### **Local Comprehensive Plans**

**Task 2400** 

- Complete the State certification process for the final two locally adopted comprehensive community plans
- Expeditiously review comprehensive plan amendments and five-year updates, and certify local compliance with the new State Guide Plan for Housing.
- Implement recommendation of **Land Use 2025** by beginning a thorough review of the strengths and weaknesses of the Comprehensive Planning and Land Use Regulation Act. Use the State Planning Council *and Technical Committee* to engage stakeholders in an oversight process
- Prepare an update of the **Handbook on the Local Comprehensive Plan** (Handbook #16) reassessing guidance to reflect recent updates of the State Guide Plan
- Provide guidance memoranda and technical assistance to both communities and State agencies in order to
  encourage additional compliance with the Comprehensive Planning and Land Use Regulation Act
- Provide limited technical assistance in the areas of affordable housing and water management
- Maximize the availability of local comprehensive plan documents on the Statewide Planning website
- Update the handbook on State planning enabling laws.

### Solid Waste Management Plan

Task 2504

Coordinate State Planning Council and Technical Committee review of updated Solid Waste Management Plan. Provide for public review and adopt as element of the State Guide Plan.

### **Surface Transportation Plan**

Task 2701

Update Surface Transportation Plan to planning year 2030. Conduct transportation needs assessment for various modes as well as for various populations of interest. Meet multiple requirements of SAFETEALU relating to consistency with land use plan, environmental mitigation, congestion management process, operational strategies, security, additional consultations, outreach to freight community, and use of visualization techniques. Provide air quality conformity analysis and environmental justice analysis. Work with RIDOT Capital Budgeting staff to update financial projections and analysis. Update project list, text and mapping. Hold a minimum of one public hearing on the draft plan. Request State Planning Council approval prior to the federal deadline.

### **Airport Systems Plan**

**Task 2709** 

- Work with the Rhode Island Airport Corporation to complete and adopt the update of this element of the Guide Plan. Review the draft plan update with the Technical Committee and State Planning Council and adopt following public hearing(s).
- Participate on the TF Green (Master Plan/EIS) Inter-Agency Coordination Team.

#### STATE GUIDE PLAN SUPPORT AND IMPLEMENTATION

### **Recreation, Conservation and Open Space Plan**

**Task 1500** 

Cooperate with the R.I. Department of Environmental Management and National Park Service to develop work program and cooperative agreement for the 2008 plan update, maintain and enhance the recreation planning database needed for periodic updating of the Recreation, Conservation and Open Space Element of the State Guide Plan –(Rhode Island's Comprehensive Outdoor Recreation Plan -SCORP) -- to ensure continuing state eligibility for federal Land and Water Conservation Funds.

Work with DEM, the Natural Heritage Preservation Commission, Greenways Council, and the Recreation Resources Review Committee in implementing grant rounds for local recreation, greenways, and open space projects.

Socioeconomic Data Base Task 2103

Analyze published long-range population projections in conjunction with population estimates and survey data prepared and distributed by the U.S. Census Bureau. Develop economic forecasts and performance indicators as a basis for other studies including the travel demand model. Refine projections as warranted. Compose demographic-specific and geographic-specific profiles as requested.

Publish an update of <u>Issue Brief: "The Impact of Illegal Immigration in Rhode Island"</u>, <u>February 1995</u>, focusing on the wider impact of international migration (legal and illegal) and domestic migration.

#### **Economic Development Strategy**

**Task 2102** 

Promote implementation of the *Economic Development Policies and Plan, Industrial Land Use Plan* (ILUP) and *Rhode Island Energy Plan 2002* through Economic Development Corporation Conformance Reviews, the *Comprehensive Economic Development Strategy* (CEDS), reviews of economic development elements of local comprehensive plans, and other opportunities as presented.

Conduct the annual CEDS project solicitation as the primary means of implementing the *Economic Development Policies and Plan*. Prepare the annual *Comprehensive Economic Development Strategy* report to maintain eligibility for U.S. Economic Development Administration (EDA) programs, including an evaluation of the Rhode Island CEDS program according to "measures of achievement" approved by the EDA. Provide advisory support to the Enterprise Zone Council. Represent Statewide Planning on the Advisory Board for the Rhode Island Renewable Energy Fund and the Buildings and Facilities Working Group to implement the recommendations of the Rhode Island Greenhouse Gas Plan. Also represent Statewide Planning on the Rhode Island Bays, Rivers and Watersheds Coordination Team, working to complete a Systems Level Plan for Narragansett Bay by June 30, 2006, and with the Coastal Resources Management Council as it works to incorporate elements of the Metro Area Special Area Management Plan (SAMP) into the State Guide Plan. Monitor reuse of brownfields and mill buildings *vis-à-vis* the ILUP and the *Mill Building Reuse* technical paper, and through the Enterprise Zone Council.

## State Housing Strategy 2301

Task

Work with the Housing Resources Commission and Rhode Island Housing to implement the Rhode Island Five Year Strategic Housing Plan. Undertake technical assistance programs targeted toward local implementation of their affordable housing plans. Develop and maintain GIS maps of areas suitable for higher density residential development.

Housing Planning Task 2302

- Work with Grow Smart RI, other units of the Division, and other partners to provide coordinated technical assistance to municipalities to advance implementation of state-approved affordable housing plan amendments to local comprehensive plans, and engage in other activities to implement applicable low and moderate income housing legislation.
- Distribute update of the *Housing Data Base*, a resource publication gathering census and census related data for the thirty-nine cities and towns and the State of Rhode Island. Five data categories provide statistical counts for demographics, populations at risk, housing infrastructure, affordability, and housing availability.
- Fulfill the state's obligations as the designated agency responsible for overseeing compliance with the provisions of the Keys Amendment [Section 1616(e) of the Social Security Act]. The purpose of this statute is to assure the development of State standards for safe and appropriate residential settings as an alternative to institutional living for Supplemental Security Income (SSI) recipients.

Census Data Task 2303

- Conduct original statistical research and analysis, prepare custom products and tabulations from census Summary Files, and provide demographic, social, economic, and housing reports for State and local governmental entities, community agencies, business enterprises, educational institutions, and the general public. Continue operations as lead agency of the State Data Center (SDC), the principal point of contact with the U. S. Census Bureau and organizational manager of the network of Coordinating and Affiliate agencies. Act as the statewide agent for the distribution of census materials to SDC agencies and other interested parties. Maintain a publicly accessible library of census materials, including CD-ROMs, DVDs, published reports, maps, etc. Provide assistance with Census Bureau operations by arranging meeting and training facilities, participating in promotional activities, assisting in recruitment activities, and working with local municipalities on mapping, local census address listing files, and boundary annexation surveys. Update Statewide Planning's Census web page with the inclusion of data from the American Community Survey (ACS).
- Conduct annual survey of Group Quarters populations and submit completed report to the Federal/State Cooperative for Population Estimates, U.S. Census Bureau.
- Compile vital statistics data from records on file with the Department of Health and submit a detailed annual report to the Population Estimates Division of the U.S. Census Bureau.

Land Use Plan Task 2502

- Publish and distribute the new plan, Land Use 2025, The State Land Use Policies and Plan.
- Develop, publish and distribute a separate executive summary of *Land Use 2025*
- Establish working group of local planners to prioritize state technical assistance efforts.
- Coordinate an information and training program about the new state land use plan, to encourage integration of its goals, objectives and strategies within municipal comprehensive plans and other publicly funded plans and projects within Rhode Island.
- Work with state agencies that administer development grant assistance programs to coordinate technical assistance and priority funding considerations for projects within the Urban Services Boundary and designated Growth Centers.
- Engage stakeholders in a thorough review and evaluation of the Comprehensive Planning and Land
  Use Regulation Act and update, as necessary, to address such areas as electronic data and mapping,
  required elements, amendment procedures and required updates.
- Evaluate the currency and effectiveness of the existing state enabling legislation for redevelopment and, where needed, recommend revisions to facilitate redevelopment and urban revitalization efforts.
- Develop performance measures for monitoring implementation of Land Use 2025.
- Direct a project to digitize and analyze recent aerial photographs of the entire state in order to document existing land use/land cover. Results will be compared with findings of similar projects in 1988 and 1995 to study overall development patterns and trends.
- Update the Composite Municipal Future Land Use Map based upon current Community Comprehensive Plan maps.

### **Surface Transportation Plan**

Task 2701

- Review Freight Rail and Waterborne Passenger Transportation Plans for possible updating and consolidation into long-range surface transportation plan.
- Revise Public Participation Plan (State Planning Council Rule IX) per SAFETEALU requirement.
- Maintain public involvement activities. Continue to enhance public involvement procedures with emphasis on environmental justice objectives. Provide opportunities for public input in Plan update.
- Update travel demand model to incorporate Urban Services Boundary recommendations in state Land Use Plan.

### **Transportation Improvement Program (TIP)**

**Task 2702** 

- Continue to work with RIDOT and RIPTA on TIP status reporting.
- Review and process any proposed TIP amendments and adjustments. Conduct any required air quality conformity analyses.
- Amend FY 2006-2007 TIP to include FY 2008.
- Monitor and maintain the TIP, staff the MPO and its committees.
- Continue to enhance public involvement procedures to support Environmental Justice objectives.

#### **Continuing Transportation Planning Process**

**Task 2703** 

- Staff the MPO, the Transportation Advisory Committee, and its subcommittees. Arrange meetings; prepare agendas, minutes, and meeting materials; and perform other secretarial functions.
- Implement recommendations of the triennial certification of the Metropolitan Planning Organization's transportation planning process by USDOT in 2005.

- Maintain, refine, and enhance the statewide travel demand forecast model. Pursue integration of a
  transit network and other capabilities. Use model in land use and other growth related analyses
  scenarios, (i.e. economic development, housing). In conjunction with RIDOT, RIPTA, and other
  agencies, apply model to corridor, and areawide intermodal analyses, congestion management and
  intelligent transportation planning. Continue staff training and development in use of model and GIS
  interface.
- Coordinate with RIDEM on air quality issues including the current EPA standards and integration of
  updated Mobile model version for air quality analyses. Continue interagency coordination required
  for air quality conformity process. Continue consultant support and staff training in air quality
  conformity issues.
- Continue to maintain and upgrade computer equipment, staff training, and software to support transportation planning activities and public outreach program.
- Respond to any new requirements arising from new federal transportation funding act (SAFETEALU)
- Continue to serve as a member of the T2 Advisory Board and Transportation Center Board of Directors.
- Cooperate with URI's Transportation Center on research that advances issues identified in State Guide Plan relative to transportation planning.

### **Highway and Freight Planning Studies**

**Task 2705** 

- Perform tasks identified in Technical Paper on freight planning needs in Rhode Island (2006).
- Continue to coordinate with RIDOT and RIPTA on congestion management and corridor planning.
- Support inclusion of intelligent transportation systems (ITS) in intermodal applications and plans and provide input to development and refinement of state's ITS architecture. Participate in RIDOT's Incident Management Task Force.
- Maintain the highway functional classification system, and review any requested amendments with the Technical Committee.
- Work with RIDOT on refinement of policy dealing with access management.
- Review highway and freight project studies, and update goods movement studies as needed.

Corridor Planning Task 2710

In cooperation with RIDOT, RIPTA, regional planning organizations (as applicable), and/or cities and towns, support and monitor the development of detailed corridor level plans as awarded in 2006 Request for Proposals. Corridor planning will engage key stakeholders, encompass all modes, and provide for integration of land use and transportation concerns within the process.

### **Planning Challenge Grants**

**Task 2402** 

Monitor the planning challenge grants awarded to advance regional cooperation and/or local initiatives to address transportation and land use strategies recommended in the Transportation and/or Land Use Elements of the State Guide Plan. Project areas include access management, affordable housing, growth centers, transit-oriented development, transportation demand management and planning data development.

### **Geographic Information Systems Applications Support**

**Task 2901** 

- Incorporate new or enhanced GIS data products contributed by Statewide Planning into the RIGIS database.
- Assist Transportation section in producing maps for Surface Transportation Plan Update.
- Assist in the development of State map of areas suitable for higher density residential development.
- With the assistance of the Division of Information Technology, improve web-based GIS capabilities to facilitate ease of use of information and maps for Statewide Planning programs. This will be accomplished through the development of internal (state agency) and external (public) Internet Map Service (IMS) sites in concert with other state agencies.
- With the assistance of the Division of Information Technology, maintain the suite of computer hardware and software necessary for continued use of GIS technology within the Statewide Planning Program. Integrate Statewide Planning GIS resources into an overall state agency enterprise wide GIS.
- Create an on-line resource for planning-related RIGIS databased maps highlighting topics from the State Guide Plan. This mapping resource will help serve as a graphical overview to the State Guide Plan.
- Continue involvement in the RIGIS Executive Committee supporting planning related interests at both the state and municipal government level.

#### PLANNING COORDINATION

### **Intergovernmental Review Process**

Task 1001

Review federal grant and loan applications, direct federal development and other actions, environmental impact statements, and other federally assisted actions to assure consistency with state and local plans. Review state property transactions to assure coordinated disposal of surplus state land and buildings. Coordinate review of RI Economic Development Corp. and Quonset Development Corp. projects for consistency with applicable plans.

### **Energy Facility Siting Board Review**

**Task 1803** 

Review applications for energy facilities, including power plants, substations, power lines, storage and transport facilities, and other structures subject to Board review, for consistency with the State Guide Plan and impacts on the socioeconomic fabric of the state. This is done on a case-by-case, as-needed basis.

### **Agricultural Land Preservation Commission**

**Task 1810** 

Participate as a member of the Agricultural Land Preservation Commission in evaluation and selection of projects for purchase of development rights to agriculturally valuable land in the state and maintaining an inventory of agriculturally valuable land.

### **Support to Other Agencies**

**Task 1899** 

Participate on other boards and committees to provide a statewide planning perspective. Provide assistance and coordination to other agencies' planning-related activities. Examples include serving on the state's Aquafund Council, Historical Preservation and Heritage Commission, Aquidneck Island Planning Commission -- West Side Master Plan Committee, RI Greenhouse Gas Stakeholders Group, RI Trails Advisory Committee, Narragansett Bay and Watershed Coordination Team, RI Resource Conservation

and Development Council, RI Housing and Mortgage Finance Corporation's HOME Committee, and the Water Resources Board Water Allocation Committee.

Policy Analysis Task 2001

Carry out short-term planning studies to analyze emerging issues, as requested by the Governor's Office and the Director of Administration.

# **Homeland Defense and Incident Management** 2105

Task

### **Operational Planning Support**

Provide planning support to coordination efforts relative to Rhode Island's response to potential terrorist incidents. Statewide Planning is identified by the state's Emergency Management agency as a key participant in planning activities necessary to prepare for possible terrorist attacks. Senior staff and technical staff will support planning and data needs of the Emergency Management Agency as needed, including mapping, consultation and capacity development. RIGIS assets useful to Homeland Defense emergency operations will be identified. Work with RIDOT's Transportation Management Center and RIEMA in traffic modeling of incidents such as road closures and evacuations.

### **Local Planning Assistance**

**Task 2401** 

- Continue providing support to the program of training coordinated by GrowSmart Rhode Island for local community boards and commissions, and to finalize publications or other means to institutionalize the guidance developed through this program
- Provide limited technical assistance to citizens, groups, and government agencies on local planning and land use issues.
- Monitor and provide input on legislative changes to State planning and development enabling acts
- Work with GrowSmart RI, Rhode Island Housing, and other partners in providing technical assistance to communities in support of implementation of local affordable housing plans through inclusionary zoning techniques and related land management practices, design, and financing
- Maintain user friendly paper and web guides to data and publications supplied by the Statewide Planning Program
- Update and distribute the local planners' Welcome Kit as necessary
- Improve staff capability to utilize RIGIS products in responding to inquiries from local governments and State agencies

### **Transit Planning Studies**

**Task 2704** 

- Participate in discussions on financing of state's transit system.
- Cooperate with RIPTA, RIDOT, and the City of Providence's Transportation 2020 Task Force in
  preparing scope of services for consultant- led public transit strategy for Rhode Island, as
  recommended by the <u>Special Legislative Commission to Study Transit Service in the State of Rhode
  Island</u>. Strategy will address service improvements, means to maximize funding investments, and
  connect all forms of transit. Present relevant recommendations for inclusion in state's long range
  transportation plan and short term programs, such as the TIP.
- Participate in activities designed to increase transit ridership and assure adequate public transportation for the workforce.

- Serve on the Accessible Transportation Advisory Committee.
- Provide input and assistance to other transit studies as necessary.
- Consider safety and security in planning process. Assist RIPTA in emergency response planning, transit hub evacuation plan, and alternate transit hub identification.
- Enhance statewide travel demand model with transit component. Utilize model for ridership forecasts, travel corridor plans, and Transit Oriented Development studies.
- Update computer equipment and software and provide training for staff as needed to support this task.

### **Para-Transit Planning**

**Task 2706** 

Cooperate with RIPTA and human services agencies as they develop the required coordinated public transit – human services transportation plan.

### Transportation/Welfare to Work

**Task 2707** 

Continue to provide assistance, as resources allow, to interagency planning teams engaged in designing transportation strategies to assist in removing transportation barriers to transitioning clients to meaningful employment.

### **Safe Routes to School Program**

Task 2708

In conjunction with RIDOT develop a successful Safe Routes to School Program per requirements in SAFETEALU bill.

- Plan, develop, organize, administer and manage the promotion, coordination, and outreach portion of the program.
- Create and support a Steering Committee and other committees such as a Project Selection Committee as necessary.
- Serve as the State Coordinator and single point of contact.
- Conduct a project solicitation and selection process which may include both infrastructure and non-infrastructure projects. Recommend projects to RIDOT for implementation.

•

#### **ADMINISTRATIVE TASKS**

Secretariat Task 0101

Staff the State Planning Council and Technical Committee. Arrange meetings; prepare agendas, minutes, and meeting materials; and perform other secretarial functions.

### **Management and Administration**

**Task 0401** 

Direct agency activities. Carry out administrative functions, including financial administration, progress reports, public relations, and web site maintenance/enhancement. Develop and execute Memoranda of Understanding with external agencies for all cooperative development or updating of State Guide Plan elements.

Graphics Support Task 1801

• Assist the staff and other state agencies with computer graphics support within staff limitations.

- Manage the state's multi-year inventory of aerial photography, and provide controlled loan access to public and private organizations and individuals to such images for out of house duplication.
- Complete development of a fully digitalized database of historic and current aerial imagery for eventual Internet access capability within limitations of financial resources. Coordinate distribution with other agencies.
- Complete preservation strategies and efforts to safeguard deteriorating original historic aerial photographs and other reference materials dating back to 1938.

### PART FOUR: RESOURCES

The resources needed to carry out the work program are funding and staff.

### **SOURCES OF FUNDS**

The following estimates of federal and other non-state funds are assumed to be available in FY 2007 to support the work program. In most cases, a state matching share is required. These amounts are subject to change. The remaining funds will be from state appropriations.

Federal Highway Administration (FHWA) Metropolitan Planning (PL)	\$4,570,960 *
Federal Transit Administration (FTA)	\$561,667**
Economic Development Administration (EDA)	\$75,000
Energy Facility Siting Board (EFSB)	\$25,000

<sup>\*</sup>Federal funding balances available as of April 12, 2006

### **STAFF**

Listed on the following page are the staff of the Statewide Planning Program, who will be responsible for completing the work program.

### **FUNDING BY TASK**

The final table shows projected expenditures by task and funding source.

<sup>\*\*</sup> Federal funding balances based on unexpended and anticipated grants

### DIVISION OF PLANNING

Associate Director Kevin Flynn

STRATEGIC PLANNING

Chief Robert Griffith, Ph.D.

Principal Accountant William McKenn

STATEWIDE PLANNING

Chief Vacant

**Support Staff** 

Policy Analyst
Principal Systems Analyst
Information Services Technician II
Customer Services Specialist I
Sally Johnson
James A. Andrade
Kim A. Gelfuso
Patricia A. Greene

Senior Word Processing Typist

Patricia A. Greene
Linda O. Resendes

**Economic Development & Information Support** 

**Economic Development Planning Section** 

Supervising Planner Bruce F. Vild Principal Planner Joyce S. Karger

**Planning Information and Support** 

Principal Planner Mark G. Brown GIS Technician Christina Delage

**Comprehensive Land Use and Transportation Planning** 

Assistant Chief George W. Johnson

**Land Use Planning Section** 

Supervising PlannerBlanche HigginsPrincipal Environmental PlannerNancy HessPrincipal PlannerKevin J. NelsonSenior PlannerBenny Bergantino

**Transportation Planning Section** 

Supervising PlannerKatherine TrapaniPrincipal PlannerWalter A. SlocombPrincipal PlannerMichael MoanPrincipal Research TechnicianVincent Flood

Principal Research Technician Vincent Flood Senior Planner Ronnie Sirota

**Comprehensive Plans Section** 

Supervising Planner Michael Ahnrud
Principal Planner Derwent J. Riding
Senior Planner Paul Gonsalves

### #9

### TOTAL COST BY TASK NUMBER AND FUNDING SOURCE

04/28/06 15:29

TASK N	UMBER AND TITLE	TOTAL	SPP COST	FTA	EDA	FHWA	RI AIR QUALITY
0401	MANAGEMENT AND ADMINISTRATION	142,099	53,319	16,672	6,870	65,238	
0402	PAID LEAVE	374,122	140,396	43,895	18,080	171,751	
0101	SECRETARIAT	22,987	9,194	2,299	0000	11,494	
0201	STATE GUIDE PLAN OVERVIEW	6,413	2,565	641		3,207	
1001	INTERGOVERNMENTAL REVIEW PROCESS	41,045	16,418	4,104		20,523	
4.00							
1500	OPEN SPACE AND RECREATION PLANNING	5,615	2,246	561		2,808	
1801	GRAPHICS SUPPORT	8,389	8,389				
1803	ENERGY FACILITY SITING BOARD REVIEW	6,461	6,461				
1804	ENERGY PLAN	50,307	25,153		25,154		
1805	RIVERS COUNCIL SUPPORT	12,382	12,382				
1810	AGRICULTURAL LAND PRESERVATION COMMISSION	5,518	5,518				
1812	WATER SUPPLY MANAGEMENT PLAN	75,689	30,275	7,569		37,845	
1899	SUPPORT TO OTHER AGENCIES	183,894	183,894				
2001	POLICY ANALYSIS	47,096	47,096				
2101	ECONOMIC DEVELOPMENT STRATEGY	137,107	68,553		68,554		
2102	ECONOMIC DEVELOPMENT POLICIES AND PLAN	41,182	20 504		20 E04		
2102	SOCIOECONOMIC DATA BASE	47,971	20,591 19,188	4,797	20,591	23,986	
2105	HOMELAND DEFENSE	9,797	COLUMN STREET	980		4,899	
2301	HOUSING STRATEGY	48,125	3,918 19,249	4,813		24,063	
2302	HOUSING STRATEGY	42,289					
2302	HOUSING FLANNING	42,209	16,915	4,229		21,145	
2303	CENSUS DATA	41,551	16,620	4,155		20,776	
2400	LOCAL COMPREHENSIVE PLANS	177,418	70,967	17,742		88,709	
2401	LOCAL PLANNING ASSISTANCE	125,882	50,353	12,588		62,941	
2402	PLANNING CHALLENGE GRANTS 1	30,172	6,035			24,137	
2502	LAND USE PLANNING	251,488	50,298	40,238		160,952	
2503	AIR PHOTO / LAND USE ANALYSIS 1	120,000		30,000		90,000	
2504	SOLID WASTE MANAGEMENT PLAN	12,531	5,012	1,253		6,266	
2701	TRANSPORTATION PLAN	167,693	33,539	26,831		107,323	
2702	TRANSPORTATION IMPROVEMENT PROGRAM	98,196	19,639	15,711		62,846	
2703	CONTINUING TRANSPORTATION PLANNING PROCESS	119,055	23,810	19,049		76,196	
2704	TRANSIT PLANNING STUDIES	35,467	7,093	28,374			
2705	HIGHWAY AND FREIGHT PLANNING STUDIES	36,908	7,381			29,527	
2706	PARA-TRANSIT PLANNING	7,833	1,566	6,267			
2707	TRANSPORTATION / WELFARE TO WORK 2	25,572		25,572			
2708	SAFE ROUTES TO SCHOOL	73,097				73,097	
2709	AIRPORT SYSTEMS PLAN	33,350	6,670	5,336		21,344	
2710		0	20160200E8			77.77	
2711	FHWA AND FTA AIR QUALITY CONTROL 1	139,200		34,880		104,320	
2712	RI AIR QUALITY CONTROL	20,800					20,800
2901	RHODE ISLAND GEOGRAPHIC INFORMATION SYSTEMS	33,554	6,711	5,369		21,474	
2000	CENTRAL BURINESS OFFICE	46 007				40.00=	
3000	CENTRAL BUSINESS OFFICE	16,927				16,927	
4011	EPA WATERSHED INITATIVE GRANT	0	007 ***	000 555	400 040	4 000	
	TOTAL	2,875,182	997,414	363,925	139,249	1,353,794	20,800

# RHODE ISLAND DEPARTMENT OF TRANSPORTATION SPR-3(30) AUTHORIZED PROGRAM

TASK	DESCRIPTION	AUTHORIZATION			
		YEAR I (2006)	YEAR II (2007)	<u>TOTAL</u>	FED 80%
0101	Administration	\$265,000	\$285,000	\$550,000	\$440,000
0201	Road Inventory	\$268,500	\$270,000	\$538,500	\$430,800
0301	GIS/Mapping	\$400,000	\$450,000	\$850,000	\$680,000
0401	Traffic Congestion	\$1,027,000	\$1,060,000	\$2,087,000	\$1,669,600
0501	Highway Statistics	\$30,000	\$50,000	\$80,000	\$64,000
0601	Trans. Plan., Studies, Coor. and Asst.	\$515,000	\$615,000	\$1,130,000	\$904,000
0602	Environmental Programs	\$356,750	\$304,200	\$660,950	\$528,760
0702	Fiscal and Project Programming	\$445,000	\$445,000	\$890,000	\$712,000
0705	Cooperative Education	\$605,000	\$630,000	\$1,235,000	\$988,000
0801	Public Transit Planning	\$20,000	\$30,000	\$50,000	\$40,000
0804	Bicycle and Pedestrian Activities	\$60,000	\$160,000	\$220,000	\$176,000
0901	Management and Monitoring Systems	\$1,010,000	\$975,000	\$1,985,000	\$1,588,000
TOTAL		\$5,002,250	\$5,274,200	\$10,276,450	\$8,221,160
0802	Statewide Planning Note: Task 0802 Federal Funds only.	\$1,282,000	\$1,355,000	\$2,637,000	\$2,637,000
	Year I - Additional match of \$320,500 pro	vided by Administ	ration/Planning		
	Year II - Additional match of \$338,750 pro	ovided by Adminis	tration/Planning		
<u>FTA</u>					
5304	Corridor Planning	\$105,914	\$101,066	\$206,980	\$165,584
	Transit/Rail Non-Federal	\$12,500	\$12,500	\$25,000	
5314	Pawtucket Train Depot		\$400,000	\$400,000	\$286,624
TOTAL		\$118,414	\$513,566	\$631,980	\$452,208

### **Unified Planning Work Program, FY 2007**

### **Rhode Island Public Transit Authority**

### **Transit Planning**

RIPTA's planning program for FY 2007 will include short and long range transportation planning concerns, including maintenance of transit operating statistics, review of existing transit operations and review of need for capital investments in passenger and operations support facilities, design of transit operations to address new demand and new markets, coordination with outside agencies that have interests in Rhode Island's transportation system or in the transit needs of groups of people, collaboration on development of coordinated transit plans mandated by SAFETEA-LU, and improving the effectiveness and efficiency of RIPTA's operations. RIPTA will use staff and consultants to accomplish these tasks.

	Federal Share	TOTAL
Program Support	\$ 84,800	\$106,000
This program element will include staff support and interagency coordination meetings.		
Long Range Transportation Planning	\$384,000	\$480,000
RIPTA will undertake on-going review of long- term transit strategies and investments in transit and a long-range study of the role of transit in Rhode Island.		
Short Range Transportation Planning	\$478,400	\$598,000
RIPTA will maintain ongoing support statistics, review and plan route adjustments, coordinate transit operations with transit planning, study RIPTA management activities, track and evaluate new transit markets and opportunities and coordinate transit operations planning with our transit users and partners.		
Transportation Improvement Program	\$ 20,800	\$ 26,000
RIPTA will participate in Rhode Island's transportation planning process with a major focus on the Transportation Advisory Committee and the TIP.		
	\$968,000	\$1,210,000

# Exhibit 1 Federal Agency Approval of Unified Planning Work Program for FY 2007



U.S. Department of Transportation

Federal Transit Administration Region I 55 Broadway Suite 920 Cambridge, MA 02142-1093 (617) 494-2055 (617) 494-2665 (fax) Federal Highway Administration Rhode Island Division 380 Westminster Mall, Rm 547 Providence, RI 02903 (401) 528-4541 (401) 528-4542 (fax)

JUN 2 9 2006

Mr. George W. Johnson, Acting Secretary State Planning Council Statewide Planning Program Rhode Island Department of Administration One Capitol Hill Providence, Rhode Island 02903

Subject: Approval of Unified Planning Work Program for Fiscal Year 2007

Dear Mr. Johnson:

The Federal Highway Administration (FHWA) and the Federal Transit Administration (FTA) have reviewed the Unified Planning Work Program (UPWP) for State Fiscal Year 2007 as adopted by the State Planning Council on June 8, 2006.

Based upon our review, FHWA and FTA find the proposed UPWP to be consistent with the requirements of 23 CFR 450.314 and FHWA and FTA policy initiatives and transportation planning requirements of the Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy to Users (SAFETEA-LU). The programmed activities are approved for the expenditure of PL funds and for FTA planning and grant purposes to June 30, 2007.

Our records show that there is currently an unobligated balance of \$4,096,777 in PL funds available for the remainder of Federal FY 2006. We will advise you of the FY 2007 apportionment as soon as it is available.

If there are any questions regarding this action, please contact Ralph Rizzo at 401-528-4548 or Andy Motter at 617-494-3560.

Sincerely,

Lucy Garlauskas
Division Administrator

Federal Highway Administration

Richard H. Doyle Regional Administrator

Federal Transit Administration

cc:

Mr. James R. Capaldi, Director - RIDOT Mr. Al Moscola, General Manager - RIPTA

Mr. W. Michael Sullivan, Director - RIDEM

Mr. Robert W. Varney, Administrator - EPA Region 1 w/incoming